ENTERPRISING RURAL FAMILIES ASSESSMENT How Do We Handle Decision-Making?

Four types of decision-making styles are listed below:

- 1. Autocratic one person, usually the leader, making the decisions with or without consulting others. Favored by the military and patriarchal organizations. It is well suited to emergencies.
- 2. Majority the democratic approach stipulates that 51% carries the decision. This style is used extensively in companies with shareholders and directors, and in politics.
- 3. Unanimous requires that <u>everyone</u> must agree with the proposal. Used in some partnership and in major decisions like the disposal of family assets.
- 4. Consensus requires that most of the participants agree. Each person speaks about his or her disagreement. A sincere attempt is made to reconcile the view and concerns with the majority. Some concerns may be incorporated into the final decision. In the end, everyone may not agree entirely with the decision, but will support it anyway, as they can live with and accept the direction.

Answer the following about your family business:

a)	Decisions generally occur by:											
	☐ Autocratic	☐ Majority										
	Consensus	Unanimous										
b)	Input obtained from all?	1 never	2	3 seldom	4 alv	5 ways						
c)	Does one person typically handle the major decisions? Yes No											
	Has this action positively or negative The family?	4 positive	5 effect									
	The business?	1 negative e	2 effect	3	4 positive	5 effect						
d)	How many people are involved in major decision making?											
	Has this action positively or negative The family?	ely effe 1 negative e	2	3	4 positive	5 effect						
	The business?	1 negative 6	2 effect	3	4 positive	5 effect						

e)	Do you usually have enough inf Yes No	formation	when a	decisio	n is nee	ded?				
	Has this action positively or negatively effected:									
	The family?	ĺ	1 2 3 negative effect			4 5 positive effect				
	The business?	1 negati	2 ve effect	3	4 positiv	5 re effect				
f)	Are the people who will have to implement the decision involved in making that decision? Yes No									
	Has this action positively or negatively effected:									
	The family?	1 negati	1 2 3 negative effect		4 5 positive effect					
	The business?	1 negati	2 ve effect	3	4 positiv	5 re effect				

Adapted from A Guide for Developing Best Practices For Farming with Family by Jim Soldan and Lorne Owen.